

Monthly Investor Presentation March 2021

AltaGas

Forward-Looking Information

Forward Looking Information

This presentation contains forward-looking information (forward-looking statements). Words such as "guidance", "ray", "can", "would", "could", "should", "will", "intend", "plan", "anticipate", "looking statements", "forecast", "expect", "project", "arget", "potential", "objective", "continue", "outlook", "vision", "opportunity" and similar expressions suggesting future events or future performance, as they relate to the Company or any affiliate of the Company, are intended to identify forward-looking statements included in this document include, but are not limited to statements included in this document include, but are not limited to the following 2021 Normalized EPS guidance of \$1.45 - \$1.55 per share; 2021 Normalized EBITDA guidance of \$1.4 billion - \$1.5 billion, self-funded \$910 million 2021 capital program, anticipated contract type and counterparty credit quality in 2021; anticipated allocation of Utilities segment revenue between retail and commercial customers in 2021; allocation of anticipated 2021 normalized EBITDA by segment and underlying drivers; 2021+ long-term vision and strategy; a targeted 130-150 bps improvement in WGL's ROE over 2021; expected Utilities capital in 2021; anticipated export capacity; expected growth drivers for the Utilities and Midstream segments; estimated annual synergies of approximately \$300; Midstream and Utilities strategies; and advancement of AltaGas' global export strategy. Such statements reflect AltaGas' current expectations, estimates, and projections based on certain material factors and assumptions at the time the statement was and export levels from the Ferndale facility, current forward curves, effective tax rates, the U.S./Canadian dollar exchange rate, the impact of the COVID-19 pandemic, financing initiatives, propane price differentials, degree day variance from normal, pension discount rate, the performance of the businesses underlying each sector, impacts of the hedging program, commodity prices, weather, frac spread, access to capital, timing and recei

AltaGas' forward-looking statements are subject to certain risks and uncertainties which could cause results or events to differ from current expectations, including, without limitation: risk related to COVID -19; health and safety risks; risks related to the integration of Petrogas; operating risks; regulatory risks; cyber security, information, and control systems; litigation risk, including carbon pricing; changes in law; political uncertaintiny and civil unrest; infrastructure risks; service interruptions; decommissioning, abandonment and reclaim and partners are grown duty to consult with Indigenous peoples; capital market and liquidity risks; general economic conditions; internal credit risk; foreign exchange risk; debt financing, refinancing, and debt service risk; interest rates; technical systems and protection and development; transportation of petroleum products; impact of competition in AltaGas' businesses; counterparty credit risk; market risk; composition risk; collateral; rep agreements; delays in U.S. Federal Government budget appropriations; market value of common shares and other securities; variability of dividends; potential sales of additional shares; volume throughput; natural gas supply risk; risk management costs and limitations; underinsured and uninsured losses; commitments associated with regulatory approvals for the acquisition of WGL; securities class action suits and derivative suits; electricity and resource adequacy prices; cost of providing retirement plan benefits; labor relations; key personnel; failure of service providers; compliance with Section 404(a) of Sarbanes-Oxley Act; and the other factors discussed under the headquistion of WGL; securities class action suits and derivative suits; electricity and resource adequacy prices; cost of providing retirement plan benefits; labor relations; key personnel; failure of service providers; compliance with Section 404(a) of Sarbanes-Oxley Act; and the other factors discussed under the headquistion of the other factors discussed und

Financial outlook information contained in this presentation about prospective financial performance, financial position, or cash flows is based on assumptions about future events, including economic conditions and proposed courses of action, based on AltaGas management's (Management) assessment of the relevant information currently available. Readers are cautioned that such financial outlook information contained in this presentation should not be used for purposes other than for which it is disclosed herein.

Additional information relating to AltaGas, including its quarterly and annual MD&A and Consolidated Financial Statements, AIF, and press releases are available through AltaGas' website at www.altagas.ca or through SEDAR at www.sedar.com.

Non-GAAP Measures

This presentation contains references to certain financial measures that do not have a standardized meaning prescribed by US GAAP and may not be comparable to similar measures presented by other entities. The non-GAAP measures and their reconciliation to US GAAP financial measures are shown in AltaGas' Management's Discussion and Analysis (MD&A) as at and for the period ended December 31, 2020. These non-GAAP measures provide additional information that management believes is meaningful regarding AltaGas' operational performance, liquidity and capacity to fund dividends, capital expenditures, and other investing activities. Readers are cautioned that these non-GAAP measures should not be construed as alternatives to other measures of financial performance calculated in accordance with US GAAP.

EBITDA is a measure of AltaGas' operating profitability prior to how business activities are financed, assets are amortized, or earnings are taxed. EBITDA is calculated from the Consolidated Statements of Income using net income (loss) after taxes adjusted for pre tax depreciation and amortization, interest expense, and income taxes. Normalized EBITDA includes additional adjustments for transaction costs (recoveries) due to a change in timining related to certain WGL merger commitment, unreally enterest of certain investments to which HLBV accounting is applied, losses on investments, gains on sale of assets, restructuring costs, dilution loss and other adjustments to equity income related to the acquisition of the adjustment on assets, provisions on assets, provisions on investments accounted for by the equity method, distributed generation asset related investment tax credits, foreign exchange losses (gains), and accretion expenses related to asset related to the adjustments to equity income primarily income primarily included amounts related to severance, transaction costs, and impairment losses related to the acquisition of Petrogas. COVID-19 related costs normalized in 2020 were primarily comprised of credit losses that were incremental and directly attributable to the COVID-19 perally income primarily income primarily income primarily income primarily income primarily some primarily some primarily some primarily some primarily some primarily some primarily income related to the acquisition of preciously foreign exchange losses (gains), and accretion expenses related to the adjustment and income tax related in provisions on investments accounted to the income primarily income related to the adjustment and income tax related in provisions on investments and income primarily income related to the acquisition loss, didution l

Normalized earnings per share or normalized EPS is calculated with reference to normalized net income. Normalized net income (loss) applicable to common shares adjusted for the after-tax impact of transaction costs (recoveries) related to acquisitions and dispositions, merger commitment costs (recoveries) due to a change in timing related to certain WGL merger commitments, unrealized losses (gains) on risk management contracts, losses on investments, gains on sale of assets, provisions on investments accounted for by the equity method, restructuring costs, dilution loss and other adjustments to equity income related to the acquisition of Petrogas, gain on re-measurement of previously held equity investment in AIJVLP, COVID-19 related costs, gain on redemption of preferred shares, unitary tax adjustment related to the acquisition of WGL and U.S. asset sales, and statutory tax rate change. Normalized net income is used by Management to enhance the comparability of AltaGas' earnings, as it reflects the underlying performance of AltaGas' business activities.



Who We Are

Our Vision

A Leading North American infrastructure company that connects NGLs and natural gas to domestic and global markets.

Our Mission

To improve quality of life by safely and reliably connecting customers to affordable sources of energy for today and tomorrow.

Our Values

Every day our team of approximately 3,000 people strong is guided by our core values. These values are not negotiable. They are our fuel, foundation and focus.



Our Foundational Principles:

Access to reliable and affordable energy is fundamental in the pursuit of improved quality of life, reduced physical strains, improved access to education, and to fuel economic expansion. At AltaGas, we take our responsibility in delivering energy seriously. At our core, we are committed to maintaining safe and reliable operations, delivering the critical energy our customers need, and honoring the social and moral contract that we have with the communities we serve.

Understanding Our Business

Who We Are: A leading North American energy infrastructure company that connects NGLs and natural gas to domestic and global markets.

What We Do: Operate a diversified, low-risk, high-growth Utilities and Midstream business that is focused on delivering resilient and durable value for our stakeholders.

C3 & C4

Our Core Values





Make Informed Decisions

Global

VLGC to Asia

& Global Markets

Markets

Achieve

Results

Invest in our People & **Foster Diversity**



Integrated Midstream Business - from wellhead to global markets

Wellhead



Legend:

AltaGas

Midstream

Activities

Third-party

GAS





Aitken Creek, Nia Creek, Harmattan, Gordondale, Blair Creek, EEEP, JEEP, PEEP & Younger



Gas Gathering

& Processing

JEEP, PEEP, Younger Sales: Local and U.S.

NGL Extraction & Fractionation



64.000 Bbl/d² 6 Facilities: North Pine. Harmattan, EEEP.

Transportation, Storage & **Rail Logistics**



~4.700 rail cars. >6 MMBIs Storage, >125 trucks, >250 trailers: FSK rail/truck; Sarnia, Strathcona & Griffith storage: Townsend truck & rail; NGL pipelines,

Fort Saskatchewan - Local Blendina

treating & storage

Export



>130,000 Bbls/d3 **Export capability** 2 Terminals: RIPÉT,

Ferndale

VLGC to Asia & **Global Markets** Travel: 10-11 Days vs. 25 U.S. GĆ

Contract Type⁵



Take-or-Pay & A- and Above Cost-of-Service Fee-for-Service

Merchant - Hedged Merchant -Unhedged

BBB+ to BBB-BB+ to BB-B+ and Below

Contract Type⁵

Altabas Utilities

Regulated Gas Distribution: US\$4.3B Rate Base

~541.000 customers





~313.000 customers

~149,000 customers





ENSTAR -IOI-ALASKA (5)

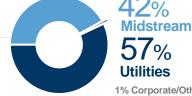
Storage and Transportation 180 miles of transmission pipe; 37 Bcf of storage capacity

(High single digit growth - 2021 - 2025)

Leverage utility storage and transportation resources to a derive a profit through physical and financial contracts (shared).

Retail Energy Marketing

Sell natural gas and power directly to residential, commercial, and industrial customers



Utilities

1% Corporate/Other

***** \$\$ 🕕

Other Services Efficiency, Technology, Transportation and Generation

2021e Utility Revenues



AltaGas (ALA-TSX)

~3.000 **Employees**

~\$21.5B **Total Assets**

\$5.6B Market Cap4 \$13.8B EV⁴

5.1% Dividend Yield^{4,6}

\$1.45-\$1.55 2021E EPS5

\$1,400-\$1,500M 2021E EBITDA5 2021E Capex⁵

\$910M

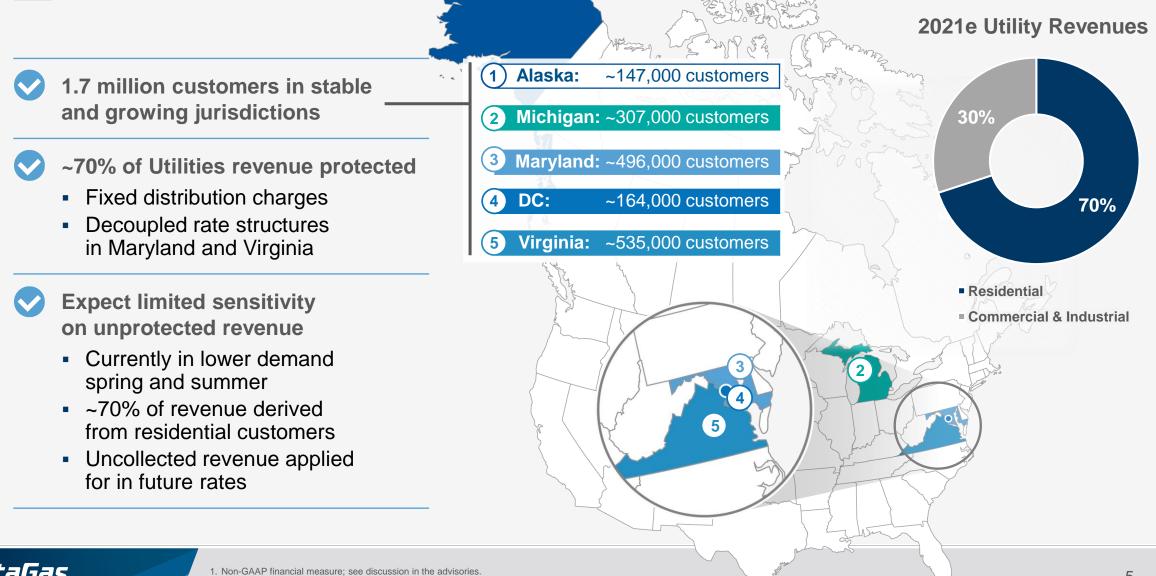
Fitch: BBB (stable)

Credit Ratings

DBRS: BBB(low/stable) S&P: BBB- (stable)

Rate Regulated Utilities Provide Stability and Growth

~57% of 2021e normalized EBITDA1 from Utilities Segment



Premier Midstream Business

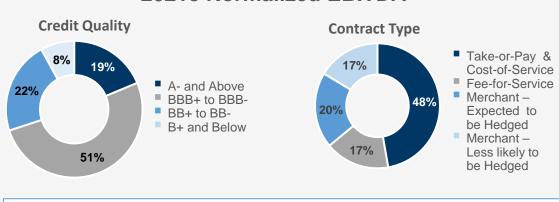
Leveraging Core Export Strategy Structural Advantage to Markets in Asia



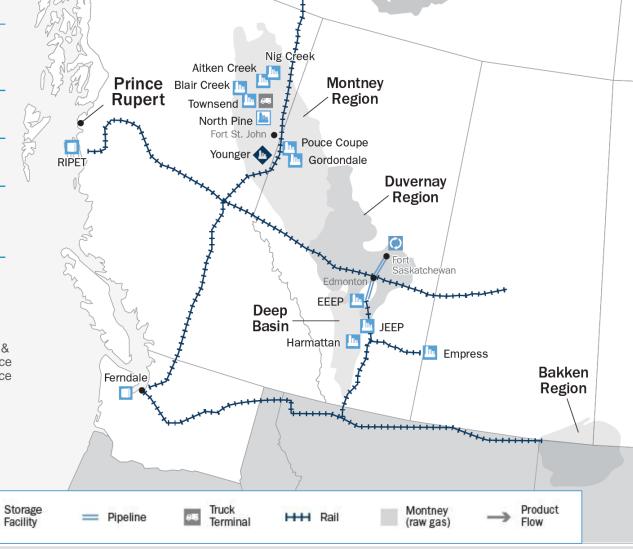
~65% from take-or-pay contracts and fee-for-service

~70% of 2021 RIPET volumes hedged (includes tolling); plan continued active hedging in 2021

2021e Normalized EBITDA¹



Processing





AltaGas

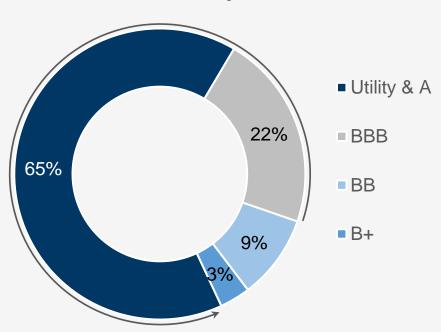
Processing and

LPG Export

Corporate Counterparty Credit

~87% of 2021e normalized EBITDA¹ from Utilities and investment grade counterparties

Credit Quality



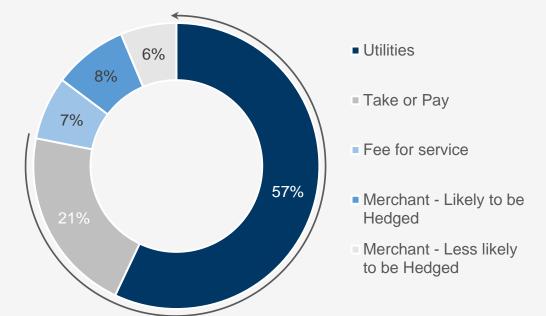
Counterparty Credit Risk Mitigants:

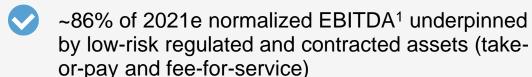
- 57% Utilities with ~1.7 million customers
- Diversified Midstream customer base
- Letters of credit, parental guarantees
- Gas marketing and netting agreements
- Access to premium pricing in Asia
- Midstream customers located in world-class Montney resource play

Corporate Contract Mix

~79% of 2021e normalized EBITDA¹ from rate regulated utilities and take or pay contracts

Contract Type





- Merchant normalized EBITDA largely underpinned by energy export strategy and demand pull from Asia
- ~35% of RIPET's 2021e volumes are under longterm take or pay arrangements with an average remaining term of ~7 years

2020 Key Accomplishments

Strong execution and focus positions AltaGas for durable long-term value creation

Operational Priorities

Utilities

- Closed the ROE gap at WGL by 150 bps, meeting our target
- Successfully reduced leaks by >15% Y/Y and greatly improved the customer experience
- Generated more timely recovery of expenses and returns on capital deployed through operational discipline
- Delivered critical, clean and affordable natural gas in a safe and reliable manner, amidst the COVID-19 pandemic

Midstream

- Completed Townsend 2B (200 MMcf/d) and North Pine (10,000 Bbl/d) expansions
- Continued to ramp up and de-risk volumes at the RIPET export facility achieving the 50,000 Bbl/d exit target, despite COVID-19 headwinds
- Significantly advanced global energy export strategy through increased operational ownership in Petrogas
- Materially de-risked counterparty credit exposure and alignment with industry-leading operators in NEBC

Financial Priorities

- Achieved upper-end of previously stated 2020 Normalized EBITDA¹ guidance range (\$1.275 \$1.325 billion) and exceeded previously stated 2020 Normalized EPS guidance range (\$1.20 \$1.30)
- Deployed ~\$900 million self-funded capital program
- Executed ~\$440 million of non-core asset sales
- Refinanced 2020 debt maturities at lower interest rates
- Continue to de-lever the capital structure, maintain investment grade credit rating, and stagger, extend and de-risk AltaGas' maturity profile

Improved 2020 financial indicators

~12%

2020 Run-rate
Normalized EBITDA Growth ²

~14%

2020 Normalized EPS Growth



2021 Financial Guidance Highlights (\$CAD unless otherwise noted)

Our corporate priorities are on delivering, de-levering, de-risking, investing and executing across all business segments.

4%

Annual Dividend Increase

\$1.45-1.55

Anticipated Normalized EPS¹

\$1.4 -1.5B

Anticipated Normalized EBITDA¹

~\$910m

Planned Capital Program

We're building a diversified, low-risk, high-growth energy infrastructure business that is focused on delivering resilient and durable value for our stakeholders. Our goal is compounding returns over time.



Utilities Strategy - Drive Operational Excellence



Priorities

- Maintain safe and reliable infrastructure
- Enhance overall returns via complementary businesses and cost-reduction initiatives
- Attract and retain customers through exceptional customer service
- Improve asset management capabilities

Enhance the value proposition for our customers

WGL ROE Strategy

Path to earning our allowed returns at WGL

Strategy in place with a clear line of sight to reach allowed returns during 2021

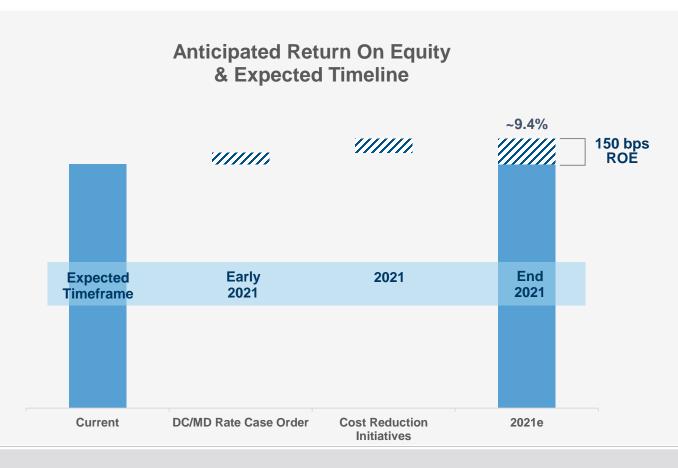
Key initiatives to achieving allowed returns:

1. Capital Discipline:

- Accelerated Replacement Programs ensure timely recovery of invested capital
- Drive returns through the execution of strategic projects
- 2. Rate Cases: update rates to reflect current plant and operating costs
 - DC rate case filed on January 13, 2020; Settlement Agreement approved Feb 24, 2021; New rates to be effective April 1, 2021. 1
 - MD rate case filed on August 28, 2020; decision expected around end of Q1 2021

3. Cost Management:

- Optimization and cost-reduction initiatives underway
- Leak remediation program launched with expected cost-savings realized through to year-end 2021

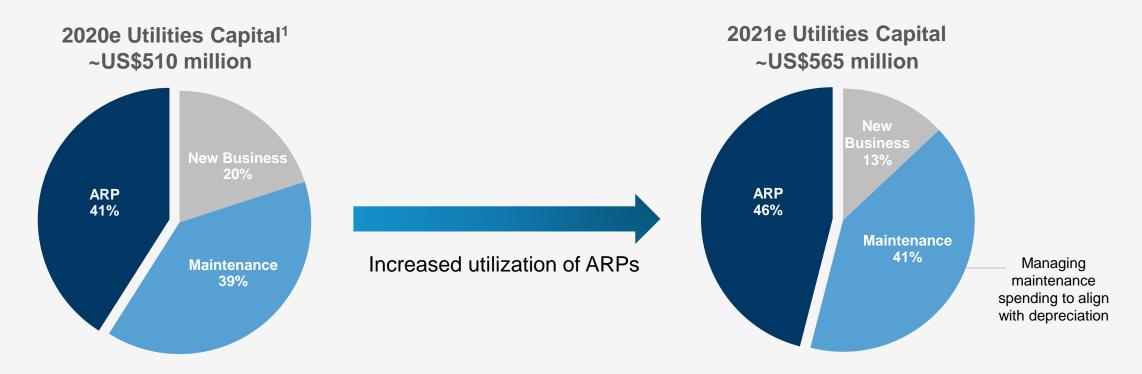


13

Utilities Segment Capital Spend

Disciplined approach to capital focused on strategic projects and Accelerated Replacement Programs

ARP programs are designed for improved safety and reliability, better customer outcomes and environmental benefits. They also provide immediate returns and increase capital efficiency.



Summary of Recent Rate Case Filings Focused on timely recovery of capital

	Most Recent Rate Case Filed	Revenue	ROE	Equity Thickness
SEMCO (Michigan)	Filed May 31, 2019	Received: US\$19.9MM	Received: 9.87%	Received: 54% ¹
WGL (Maryland)	Filed August 28, 2020	Requested: US\$28.4MM	Requested: 10.45%	Requested: 54.55%
CINGSA (Alaska)	Filed in 2018	Received: US(\$9)MM	Received: 10.25%	Received: 53%
WGL (Virginia)	Filed July 31, 2018	Received: US\$13.2MM	Received: 9.2%	Received: 53.5%
WGL (DC)	Filed January 13, 2020	Received: US\$19.5MM	Received: 9.25%	Received: 52.1%

Supportive Regulatory Environment for Utilities

Utility	2020 YE Rate Base (\$US)	Customers	Allowed ROE and Equity Thickness	Regulatory Update
SEMCO Michigan	\$719MM	~313,000	9.87% 54% ¹	 Distribution rates approved under cost of service model. Projected test year used for rate cases with 10 month limit to issue a rate order. Rate case filed in May 2019 settled in November and approved in December. New rates effective January 1, 2020. Settlement terms include a rate increase of US\$19.9 million, a renewed Main Replacement Program (MRP) from 2021-2025, and a new Infrastructure Reliability Improvement Program (IRIP) 2020-2025.
ENSTAR Alaska	\$256MM	~149,000	11.875% 51.81%	 Distribution rates approved under cost of service model using historical test year and allows for known and measurable changes. Rate Order approving rate increase issued on September 22, 2017. Final rates effective November 1, 2017.
CINGSA Alaska	\$66MM ²	ENSTAR, 3 electric utilities and 5 other customers	10.25% 53.00%	 Distribution rates approved under cost of service model using historical test year and allows for known and measurable changes. Rate case filed in 2018 based on 2017 historical test year. Rate case decision issued in August 2019. Required to file next rate case by July 1, 2021 based on 2020 test year.

AltaGas

^{1.} Reflects SEMCO permanent capital excluding effect of deferred income tax.

^{2.} Reflects 65% ownership See "Forward-looking Information"

Supportive Regulatory Environment for Utilities

Utility	2020 YE Rate Base (\$US)	Customers	Allowed ROE and Equity Thickness	Regulatory Update
Virginia		~540,000	9.20% 53.5%	 Distribution rates approved under cost of service model. Rate case filed on July 31, 2018. On December 20, 2019 the Commission granted US\$13.2 million rate increase which reflected the transfer of revenues associated with the US\$102 million of SAVE investment from the SAVE rate rider to base rates; (ii) an ROE of 9.2%; (iii) the amortization of unprotected excess deferred income tax over eight years; and (iv) the refund of US\$25.5 million TCJA liability over a 12-month period as a sur-credit.
Maryland	\$3.3B	~500,000	9.70% 53.5%	 Distribution rates approved under cost of service model. Rate case filed on August 28, 2020 to increase base rates by \$28.4 million, including \$5.8 million currently collected through its strategic infrastructure development and enhancement, or STRIDE, rider. This results in a \$22.6 million, or 3.95%, net overall nongas revenue increase being proposed. The proposed rate requested a 10.45% ROE with 54.55% equity thickness based on a rate base valued at \$1.225 billion for a test year ended March 31, 2020. Rebuttal testimony filed December 8. Evidentiary hearing held January 7 to 11, 2021. New rates from this application is expected to take effect around late March 2021.
Washington D.C.		~165,000	9.25% 52.1%	 Distribution rates approved under cost of service model. Filed rate case on January 13, 2020 to increase base rates Settlement agreement filed December 8, 2020 includes an increase in base rates by US\$19.5 million, including approximately US\$9 million pertaining to a PROJECT pipes surcharge that customers are currently paying in the form of a rate rider. The settlement agreement also includes a 9.25% ROE with a 52.1% equity thickness Settlement Agreement approved Feb 24, 2021. New rates to be effective April 1, 2021.

Accelerated Replacement Program

See "Forward-looking Information"

Utility	Location	Program
SEMCOENERGY GAS COMPANY	Michigan	 2019 rate case settlement provides for a renewed Mains Replacement Program for 2021-2025 with total spending ~ \$60 million and the introduction of a new Infrastructure Replacement Improvement Program for 2020-2025 with total spending ~\$55 million beginning in 2021.
Washington Gas AWGL Company	Virginia	 Authorized to invest US\$500M, including cost of removal over a five-year calendar period ending in 2022. Expect to incur approximately US\$130 million SAVE capital expenditure in 2021.
Washington Gas AWGL Company	Maryland	 STRIDE renewal approved in 2018 to be US\$350M over 5 years (2019-2023).
Washington Gas AWGL Company	Washington D.C.	 On December 11, 2020, the Commission approved a US\$150 million, three-year PROJECTpipes 2 plan from 2021-2023.

> US\$1B of Approved ARP Capital Projects in Place





Our Midstream Strategy is Straightforward

Maximize utilization of existing assets and pursue capital efficient high-return expansions



- Continue to build upon our export competency
- Diversify and grow our customer base to help mitigate counterparty risk
- Optimize existing rail infrastructure to gain scale and efficiencies
- Increase throughput at existing facilities while maintaining top-tier operating costs and environmental standards
- Leverage and maintain strong relationships with First Nations, regulators and all partners
- Mitigate commodity risk through effective hedging programs and risk management systems

Leverage export strategy and our integrated value chain to attract volumes

Midstream: Who We Are

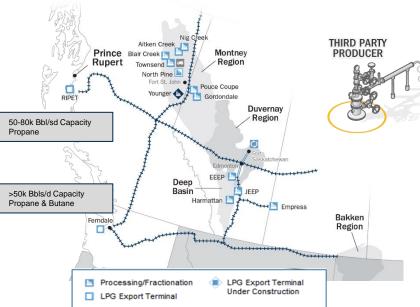


Integrated Midstream Business – from wellhead to global markets

We're a high-quality operator that has built our business with purpose and is well-positioned for where we believe the market is headed over the next three-to-five years.

Gas Gathering & Processing

2.25Bcf/d¹ Processing
12 Facilities: Townsend,
Aitken Creek, Nig Creek,
Harmattan, Gordondale,
Blair Creek, EEEP, JEEP,
PEEP & Younger



PROCESSING

Storage & Rail Logistics
~4,700 rail cars, >6 MMBbls Storage, >125
trucks, >250 trailers

Transportation,

FSK rail and truck terminal, Sarnia and Strathcona terminals, Griffith storage facilities, and Townsend truck terminal, rail terminal, NGL pipelines; treating, storage

NGL Extraction & Fractionation

64,000 Bbls/d²
6 Facilities: North Pine,
Harmattan, EEEP, JEEP,
PEEP, Younger

EXPORT

LOGISTICS

Export
>130,000 Bbls/d³
Export capability
2 Terminals: RIPET,
Ferndale

FRACTIONATION



Our Plan: Leverage our core assets and competencies to capitalize on macro North American trends.

This includes leaning on our well-positioned NEBC processing and fractionation footprint and structurally advantaged west coast LPG export platform.



Petrogas Expands and Optimizes Global Export Footprint

- Multiple interconnects with AltaGas existing footprint; Positions AltaGas with increased touch points across the energy value chain.
- Provides enhanced optionality for AltaGas' customers and producers across the basin to optimize price realizations and realize improved cash flow from production.

Trucking and Liquids Handling

- Four distinct specialized trucking and liquids handling businesses (Millard, Express, Petrogas Logistics and IXL).
- Includes hauling LPGs, crude, drilling fluids and produced water.

Railcar Fleet

 Access to 3,000+ car fleet; ~1,750 are pressurized for C3/C4 usage. Various optimization opportunities across broader AltaGas and Petrogas platform.

Terminals

 Five rail and pipeline connected terminals, including Fort Sask Rail and Truck.

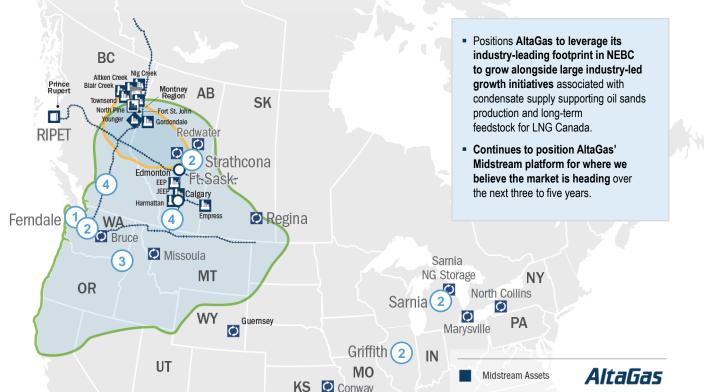
Storage



- Above and Underground storage of ~6.2 MMBbls.
- Located in Ferndale, WA, Fort Sask, AB, Sarnia, ON, Strathcona, AB, Griffith IN, plus other smaller facilities.

Ferndale LPG Export Facility

- >50 MBbls/d of combined propane and butane export capacity.
- Refrigerated LPG storage.
- Pipeline connected to BP Cherry Point & Phillips 66 Ferndale refineries.
- Products shipped through the Petrogas-owned wharf, rail, truck and pipeline.



TX

Mt. Belvieu 🗘

Petrogas

EXPRESS

ENERCHEM

Petrogas Assets

Petrogas Trucking Footprint

Petrogas Wellsite

Petrogas: How the Assets Fit Into The AltaGas Value Chain



Integrated Midstream Business – Unparalleled access from wellhead to global markets; including Asia, North America and WCSB





Petrogas Energy Corp.









Midstream Activities

■ Third-party

Gas Gathering & Processing



2.25Bcf/d¹ Processing

12 Facilities: Townsend, Aitken Creek, Nia Creek, Harmattan, Gordondale, Blair Creek, EEEP. JEEP, PEEP & Younger





64.000 Bbls/d²

7 Facilities: North Pine. Harmattan, EEEP, JEEP, PEEP. Younger

Sales: Local and U.S.

Transportation, Storage & **Rail Logistics**



1.700 rail cars: **Townsend Truck**

Terminal, rail terminals, NGL pipelines; treating, storage

Fort Saskatchewan Local Blending







VLGC to Asia & Global Markets

Global Markets

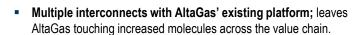
Global

Markets



Sales: Local and U.S. Markets

Petrogas Enhances AltaGas' Value Chain



- Increased scale and multiple paths to market enhance flow assurance.
- Provides enhanced optionality for AltaGas' customers and producers across the basin to optimize price realizations.
- AltaGas estimates there to be an opportunity for ~\$30 million of annual synergies focused on optimizing marketing contracts and logistics, together with supply chain efficiencies and potential cost savings.
- Plan to take steps to achieve the bulk of these synergies in the first **vear** and be fully realized on a run-rate basis at the end of 2021.

Transportation, Storage & Rail Logistics

LPG Supply

C3 & C4





3.000+ rail cars: FSK rail and truck terminal. Sarnia and Strathcona terminals. Griffith storage facilities, and truck transportation

To N. American Markets: Transportation of LPG. crude, including Production of other fuels

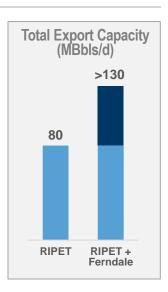












^{1.} Based on AltaGas working interest capacity in FG&P and extraction.

^{2.} Based on AltaGas 100% working interest facilities and ALA % capacity in non-operated facilities.

^{3.} Includes RIPET and Ferndale. See "Forward-looking Information"

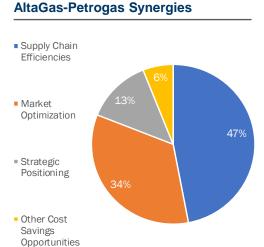
The Road Ahead will be Paved with Integration and Optimization

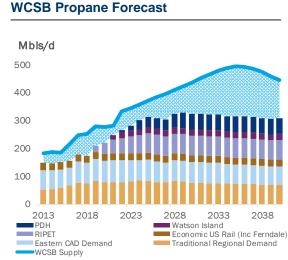


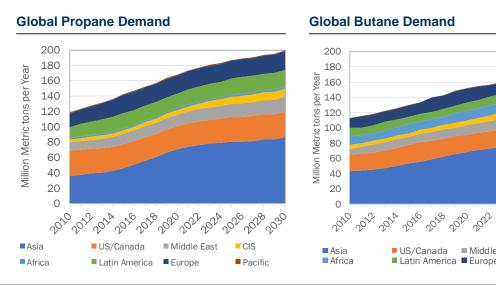
- Enhancing AltaGas' value chain with Petrogas' midstream infrastructure, logistics and services offerings will extend and strengthen the company's integrated platform, offering material value-added benefits for AltaGas' producer suppliers and end-use customers. This will include: 1) expanding AltaGas' logistics capabilities with a significant, complementary asset base in key regions across North America; 2) providing greater access to liquids supply to support these optimization activities; and 3) adding a large network of customer relationships across North America, along with operational expertise in each market.
- We estimate, in the short-term, there to be approximately \$30 million of annual synergies within the combined platform, including supply chain efficiencies, market optimization, strategic positioning and other cost savings opportunities. In the longer term, the addition of the Petrogas assets will position AltaGas with the opportunity to make investments to facilitate the full utilization and capacity of our combined platform to export additional LPG cargoes to Asia.

Growth:

Petrogas has a long history for increasing LPG exports for limited capital outlays. AltaGas will continue that focus, including: 1) leveraging the shipping advantage relative to other facilities (11 days to Asia vs. 25 from the U.S. GC); 2) the continued strong growth in global LPG demand expected over the coming decade; and 3) providing a home for the excess NGL supply that will come from the Montney as LNG Canada increases volumes.







Source: IHS Markit, WoodMac, company reports



Building a Track Record of Delivering on our Commitments

2019: A Transformational Year

2020: Strong Execution and Focus

2021+ Long-term Vision and Strategy

- Refocused AltaGas on core Utilities and Midstream businesses, which are positioned to create durable long-term value creation.
- Executed ~\$2.2 billion of non-core asset sales and balanced funding plan to reduce debt by \$3.0 billion and maintain an investment grade credit rating.
- Achieved results at the top end of the guidance, delivering 26% Y/Y EBITDA growth. Strong results underpinned by growth in core Midstream and Utilities businesses.
- Advanced integrated Midstream and energy export strategy with the sanctioning of RIPET, connecting Western Canadian producers to premium LPG markets in Asia.
- Integrated WGL and updated Michigan and Maryland rates to reflect US\$47 million in base rate increases.

- Resilient and durable results expected to be within guidance ranges, despite COVID-19 global pandemic.
- Advanced distinct energy export strategy through increased utilization at NEBC facilities, higher RIPET export volumes and increased ownership in Petrogas.
- More timely recovery of expenses and capital at the Utilities through combination of capital discipline, rate case filings and closing the ROE gap at WGL by ~150bps through operational excellence.
- Delivering ~\$900 million self-funded capital program. Continue to de-lever the balance sheet, maintain investment grade credit rating and stagger, extend and de-risk AltaGas' capital structure and maturity profile.

- Operate a diversified low-risk, high-growth Utilities and Midstream businesses focused on delivering resilient and durable value for our stakeholders that compounds over time.
- Improve quality of life by safely and reliably connecting customers to affordable sources of energy for today and tomorrow.
- Consistently deliver above-average and highly visible growth; focus on trying to create consistent "Dime for a Dollar" returns for our investors.
- Operate a safety-focused, digitally-enabled utility that achieves approved returns, exceeds customers' expectations and will excel in an emerging energy ecosystem.
- Operate a world class Midstream business that connects producers to domestic and global LPG markets. Provides cleaner burning LPGs to Asia and reduces global emissions.
- Operate with acute capital discipline and focused on full-cycle rates of return.

AltaGas

See "Forward-looking Information"

Executive Summary of Strategic Plan

High-level Views:

Despite market turmoil, we continue to believe that we have a clear plan for an opaque world. While we recalibrated some of our near-term assumptions to reflect shifts in the macro market, our forward playbook remains relatively unchanged.

Utilities:

We continue to have strong multi-year growth potential through new rate base and closing the ROE gap at our underperforming jurisdictions. While COVID has created challenges, we remain steadfast in the need to make this happen as soon as possible.

Midstream:

The Midstream segment is performing well, considering market conditions. **Our thesis to build a leading-market position in Northeastern B.C. continues to play out**. We remain focused on the long-term opportunity, meeting the needs of the top-tiered operators that we serve, and we'll leverage organic and inorganic capital deployment opportunities at appropriate times.

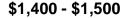
The Road Ahead:

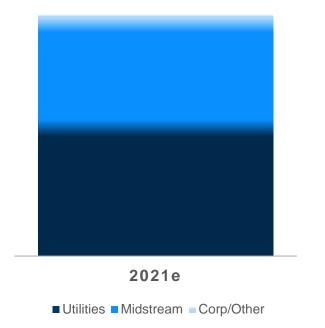
The road ahead will be paved with acute capital discipline, a heightened framework around risk-management and a strong emphasis on creating an enduring platform that is fueled by operational excellence. We will be pragmatic about reducing our leverage ratios and we will not deviate off course.

2021 Outlook Unchanged

Strong Growth in Base Business Underpins 2021 Outlook

2021 Normalized EBITDA¹ Guidance² (\$ millions)





2021 Normalized EPS¹ Guidance²

(per share)





2021 Normalized EBITDA¹ Drivers

Normalized EBITDA¹

Growth Drivers

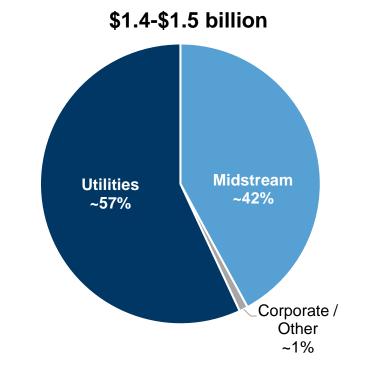


- Revenue and rate base growth through disciplined capital allocation and rate cases
- Achieving higher returns on equity through operational excellence
- Cost-reduction initiatives and decreasing leak rates
- ▲ Customer growth



- Integration and optimization of Petrogas
- ▲ Higher global export volumes
- Increasing volumes at North Pine and Townsend
- Lower commodity prices, frac spreads and realized margins
- Accounting impact on previous blend and extend (signed in 2018; impact taking place in 2021)

2021 Normalized EBITDA¹ Guidance



2021 Operational Review

Midstream: Leveraging our core export strategy



- Optimize and increase utilization at existing facilities
- Optimize and integrate Petrogas, significantly expanding integrated Midstream and energy export capabilities
- Leverage export first-mover advantage to attract additional volume to combined platform and continue to de-risk the business with focus on earnings durability

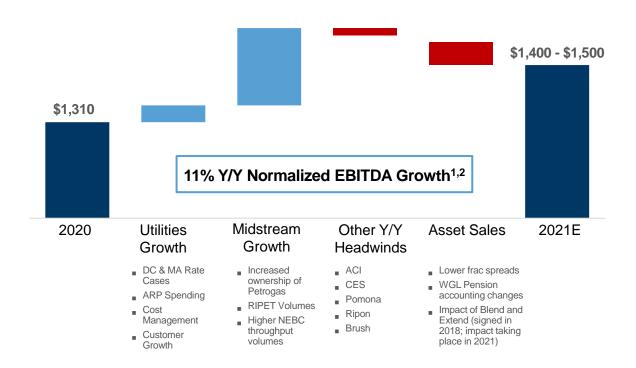
Utilities: Leveraging our core distribution footprint



- Increase utilization of Accelerated Replacement Programs to replace aging infrastructure and reduce our environmental footprint
- Focus on continuous improvement in customer experience and satisfaction
- Reduce incoming leak rates to lower operating costs and benefit customers

Growth in core business more than offsets lost EBITDA from asset sales, lower frac spreads and other one-time tailwinds that were seen in 2020 and are unlikely to be repeated in 2021.

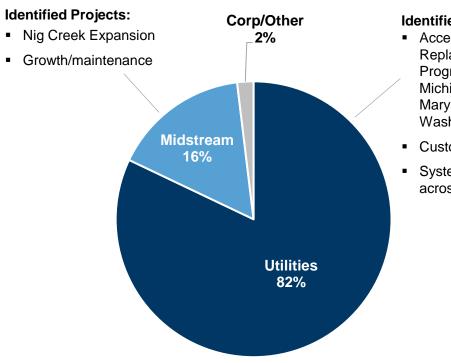
2021 Normalized EBITDA¹ Growth (\$ millions)



2021 Disciplined Capital Allocation

Strong organic growth drives robust risk-adjusted returns

~\$910 million in top-quality projects anticipated to drive earnings growth



Identified Projects:

- Accelerated Pipe Replacement (ARP) Programs in Michigan, Virginia, Maryland and Washington, D.C.
- Customer growth
- System betterment across all Utilities

Capital Allocation Criteria:

- Risk-adjusted returns exceed hurdle rates, which includes base hurdle rates, a value creation hurdle and required margin of safety to match risk parameters
- Strategic fit that has the prospect of continued organic growth
- Provides long-term earnings and cash flow durability
- Strong commercial underpinning and continue to leave AltaGas positioned for where the market is heading
- Reasonable cash-on-cash payback periods that does not leave the risk of stranded or long-term non-productive capital

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See "Forward-looking Information"