

Investor Presentation January 2021

AltaGas

Forward-Looking Information

Forward Looking Information

This presentation contains forward-looking information (forward-looking statements). Words such as "guidance", "may", "can", "would", "valid", "plan", "anticipate", "believe", "aim", "seek", "propose", "contemplate", "outlook", "vision", "opportunity" and similar expressions suggesting future events or future performance, as they relate to the Company, are intended to identify forward-looking statements. In particular, this presentation contains forward-looking statements with respect to the Company, are intended to identify forward-looking statements. In particular, this presentation contains forward-looking statements in particular, this presentation contains forward-looking statements in particular, this presentation contains forward-looking statements. In particular, this presentation contains forward-looking statements in particular to the Company, are intended to identify forward-looking statements. In particular, this presentation contains forward-looking statements. In particular, this presentation contains forward-looking statements in the Company, are intended to identify forward-looking statements. In particular, this presentation contains forward-looking statements in the Company, are intended to identify forward-looking statements. In particular, this presentation contains forward-looking statements in the Company, are intended to identify forward-looking statements in the Company, are intended to identify forward-looking statements in the Company, are intended to the Company, are intended to identify forward-looking statements in cludes in the Company of present increase to the Company of present increase to the following: 2021 Normalized EBITDA proving and uses; anticipated with respect to the following: 2021 Normalized EBITDA proving and uses; anticipated with respect to the Coving and intend

AltaGas' forward-looking statements are subject to certain risks and uncertainties which could cause results or events to differ from current expectations, including, without limitation: the risks and impact of COVID-19; civil unrest and political uncertainty; health and safety risks; operating risks; operating risks; infrastructure risks; service interruptions; regulatory risks; litigation risk; decommissioning, abandonment and reclamation costs; climate and carbon tax risks; reputation risk; weather data; Indigenous land and rights claims; crown duty to consult with Indigenous peoples; changes in laws; capital market and liquidity risks; operating risks; decommissioning, abandonment and reclamation costs; climate and carbon tax risks; reputation risk; weather data; Indigenous land and rights claims; crown duty to consult with Indigenous peoples; changes in laws; capital market and liquidity risks; general economic conditions; internal credit risk; foreign exchange risk; debt financing, refinancing, and debt service risk; interest rates; cyber security, information, and control systems and processes incidents; dependence on competition in AltaGas' Midstream and Power businesses; commitments associated with regulatory approvals for the acquisition of WGL; counterparty credit risk; composition risk, collateral; regulatory agreements; non-controlling interests in investments; delays in U.S. federal government budget appropriations; consumption risk; market risk; market value of common shares and other securities; variability of dividends; potential sales of additional shares; volume throughput; natural gas supply risk; risk management costs and limitations; the exertinents; independence of additional shares; volume throughput; natural gas supply risk; risk management costs and limitations; the exertinents; market risk; independence of additional shares; value of dividends; potential sales of additional shares; value from throughput; natural gas supply risk; risk management costs and limitations; the exertinents;

Financial outlook information contained in this presentation about prospective financial performance, financial position, or cash flows is based on assumptions about future events, including economic conditions and proposed courses of action, based on AltaGas management's (Management) assessment of the relevant information currently available. Readers are cautioned that such financial outlook information contained in this presentation should not be used for purposes other than for which it is disclosed herein.

Additional information relating to AltaGas, including its quarterly and annual MD&A and Consolidated Financial Statements, AIF, and press releases are available through AltaGas' website at www.altagas.ca or through SEDAR at www.sedar.com.

Non-GAAP Measures

This presentation contains references to certain financial measures that do not have a standardized meaning prescribed by US GAAP and may not be comparable to similar measures presented by other entities. The non-GAAP measures and their reconciliation to US GAAP financial measures are shown in AltaGas' Management's Discussion and Analysis (MD&A) as at and for the period ended September 30, 2020. These non-GAAP measures provide additional information that management believes is meaningful regarding AltaGas' operational performance, liquidity and capacity to fund dividends, capital expenditures, and other investing activities. Readers are cautioned that these non-GAAP measures should not be construed as alternatives to other measures of financial performance calculated in accordance with US GAAP.

EBITDA is a measure of AltaGas' operating profitability prior to how business activities are financed, assets are amortized, or earnings are taxed. EBITDA is calculated from the Consolidated Statements of Income (Loss) using net income (Loss) adjusted for pre tax depreciation and amortization, interest expense, and income tax expense (recovery). Normalized EBITDA includes additional adjustments for transaction costs related to acquisitions and dispositions, merger commitment recoveries due to a change in timing related to certain WGL merger commitments, unrealized losses (gains) on risk management contracts, non-controlling interest of certain investments to which HLBV accounting is applied, losses (gains) on investments, coving the equity investment, COVID-19 related costs, provisions on investment accounted for by the equity method, distributed generation asset related investment tax credits, foreign exchange gains, and accretion expenses related to asset retirement obligations. AltaGas presents normalized EBITDA as a supplemental measure. Normalized EBITDA is used by Management to enhance the understanding of AltaGas' earnings over periods. The metric is frequently used by analysts and investors in the evaluation of entities within the industry as it excludes items that can vary substantially between entities depending on the accounting policies chosen, the book value of assets, and the capital structure.

Normalized earnings per share or normalized EPS is calculated with reference to normalized net income (loss) represents net income (loss) applicable to common shares adjusted for the after-tax impact of transaction costs related to acquisitions and dispositions, merger commitment recoveries due to a change in timing related to certain WGL merger commitments, unrealized losses (gains) on risk management contracts, losses (gains) on investments, provisions on assets, provisions on investments accounted for by the equity method, restructuring costs, dilution loss on equity investment, COVID-19 related costs, and statutory tax rate change. Normalized net income (loss) is used by Management to enhance the comparability of AltaGas' earnings, as it reflects the underlying performance of AltaGas' business activities.

AltaGas: Who We Are

Our **Vision**

A Leading North American infrastructure company that connects NGLs and natural gas to domestic and global markets.

Our **Mission**

To improve quality of life by safely and reliably connecting customers to affordable sources of energy for today and tomorrow.

Our **Values**

Every day, our team of approximately 3,000 people strong is guided by our core values. These values are not negotiable. They are our fuel, foundation and focus.













Work Safely, Think Responsibly

Act With Integrity

Make Informed **Decisions**

Achieve Results

Invest in our People & Foster **Diversity**

Our Foundational Principles:

Access to reliable and affordable energy is fundamental in the pursuit of improved quality of life, reduced physical strains, improved access to education, and to fuel economic expansion. At AltaGas, we take our responsibility in delivering energy seriously. At our core, we are committed to maintaining safe and reliable operations, delivering the critical energy our customers need, and honoring the social and moral contract that we have with the communities we serve.

AltaGas: Who We Are

Who We Are: A leading North American energy infrastructure company that connects NGLs and natural gas to domestic and global markets.

What We Do: Operate a diversified, low-risk, high-growth Utilities and Midstream business that is focused on delivering resilient and durable value for our stakeholders.

C3 & C4

Our Core Values

C3 & C4







Global

VLGC to Asia

& Global Markets

Markets



Invest in our People & Foster Diversity

Integrated Midstream Business – from wellhead to global markets

Wellhead

GAS

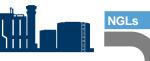


Legend: AltaGas

Midstream Activities

Third-party

Gas Gathering & Processing



2.25 Bcf/d1 Processing

12 Facilities: Townsend. Aitken Creek, Nig Creek, Harmattan, Gordondale, Blair Creek, EEEP, JEEP, PEEP & Younger





64.000 Bbl/d² 6 Facilities: North Pine.

NGL Extraction

Harmattan, EEEP. JEEP, PEEP, Younger

Sales: Local and U.S. Markets

Transportation, Storage & **Rail Logistics**



~4.700 rail cars. >6 MMBIs Storage, >125 trucks, >250 trailers: FSK rail/truck: Sarnia. Strathcona & Griffith storage:

Townsend truck & rail; NGL pipelines, treating & storage

Fort Saskatchewan - Local Blendina

Export



>130,000 Bbls/d3 **Export capability** 2 Terminals: RIPÉT,

Ferndale

VLGC to Asia & **Global Markets** Travel: 10-11 Days vs. 25 U.S. GC

Contract Type⁵



Take-or-Pay & Cost-of-Service Fee-for-Service

Merchant - Hedged Merchant -Unhedged

Contract Type⁵



- A- and Above BBB+ to BBB-
- BB+ to BB-B+ and Below

Viidstream Utilities

1% Corporate/Other

Altabas Utilities

AltaGas Midstream

Regulated Gas Distribution: US\$4.3B Rate Base

~496.000 customers

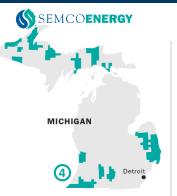




~307.000 customers

~147,000 customers







Storage and Transportation 180 miles of transmission pipe; 37 Bcf of storage capacity

(High single digit growth - 2021 - 2025)

Leverage utility storage and transportation resources to a derive a profit through physical and financial contracts (shared).

Retail Energy Marketing

Sell natural gas and power directly to residential, commercial, and industrial customers



Other Services Efficiency, Technology, Transportation and Generation

2021e Utility Revenues



AltaGas (ALA-TSX)

~3.000 **Employees**

~\$24B Total Assets

\$5.4B Market Cap \$13B EV⁴

5.3% Dividend Yield^{4,6}

\$1.45-\$1.55 2021e EPS5

\$1,400-\$1,500M 2021e EBITDA5

\$910M 2021e Capex⁵

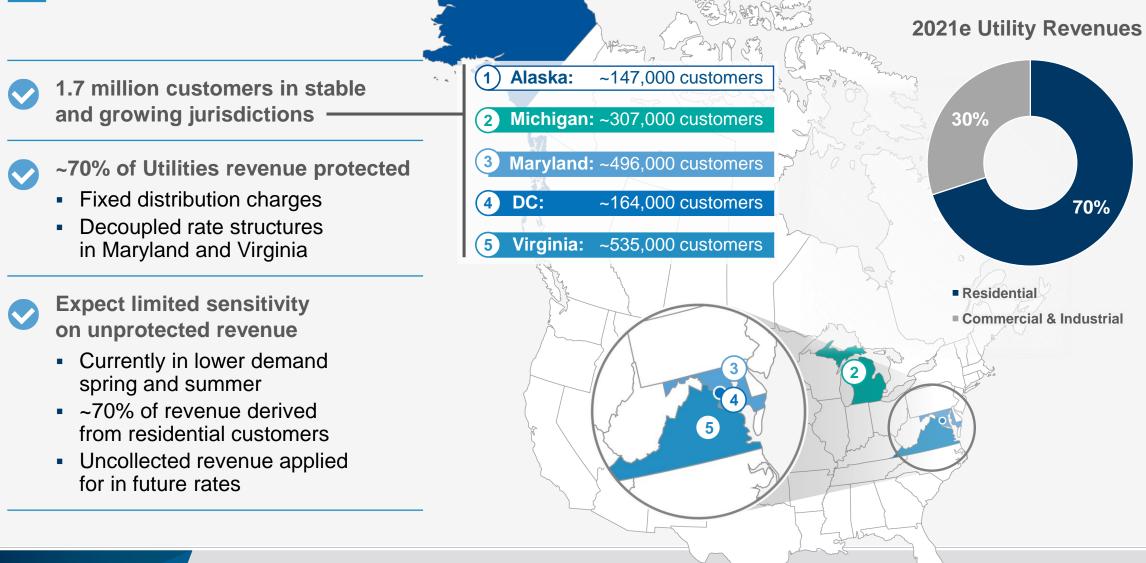
Fitch: BBB (stable)

Credit Ratings

DBRS: BBB(low/stable) S&P: BBB- (stable)

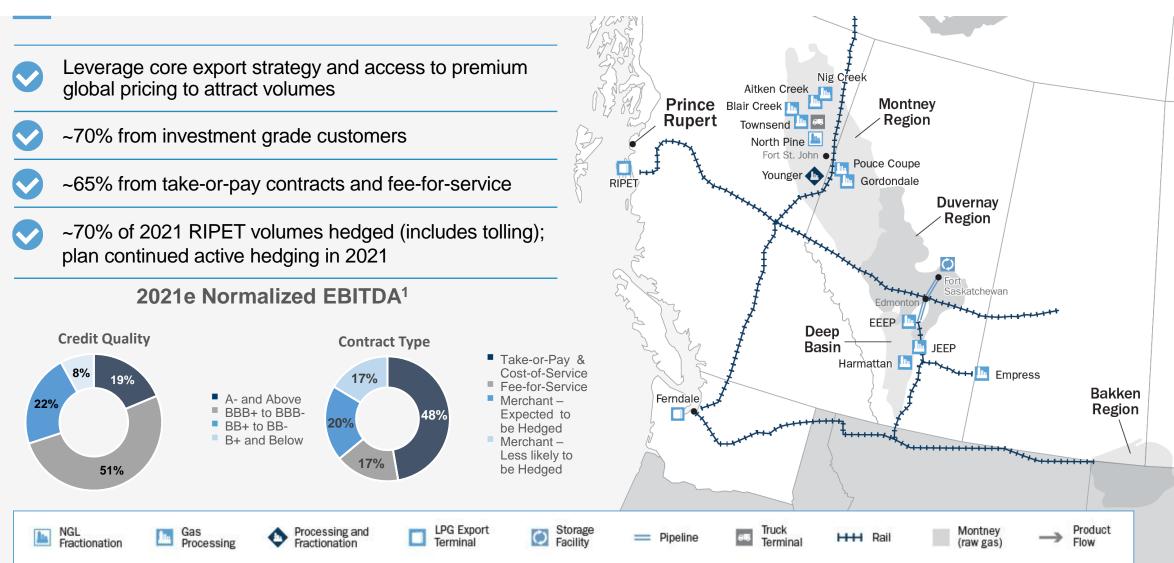
Rate Regulated Utilities Provide Stability and Growth

~57% of 2021e normalized EBITDA¹ from Utilities Segment



Premier Midstream Business

Leveraging Core Export Strategy Structural Advantage to Markets in Asia

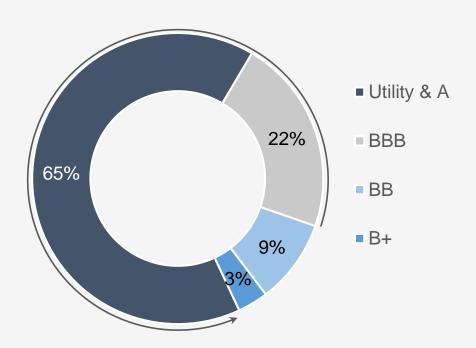




Corporate Counterparty Credit

~87% of 2021e normalized EBITDA¹ from Utilities and investment grade counterparties

Credit Quality



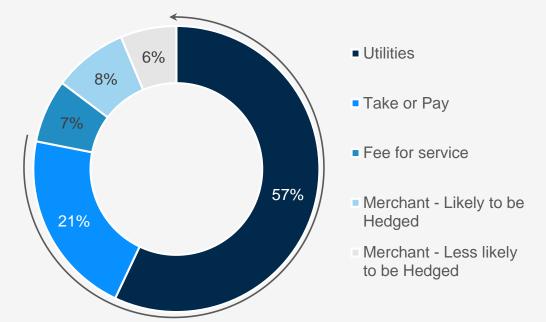
Counterparty Credit Risk Mitigants:

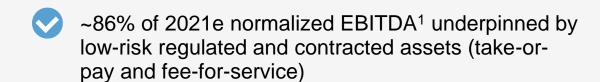
- √ 57% Utilities with ~1.7 million customers
- Diversified Midstream customer base
- Letters of credit, parental guarantees
- Gas marketing and netting agreements
- Access to premium pricing in Asia
- Midstream customers located in world-class Montney resource play

Corporate Contract Mix

~79% of 2021e normalized EBITDA¹ from rate regulated utilities and take or pay contracts

Contract Type





- Merchant normalized EBITDA largely underpinned by energy export strategy and demand pull from Asia
- ~35% of RIPET's 2021e volumes are under longterm take or pay arrangements with an average remaining term of ~7 years

2020 Key Accomplishments

Strong execution and focus positions AltaGas for durable long-term value creation

Operational Priorities



- Expected to close the ROE gap at WGL by ~150 bps
- Improved customer experience and expected to reduce leaks >10% Y/Y
- Creating more timely recovery of expenses and returns on capital deployed through operational discipline
- Delivered critical, clean and affordable natural gas in a safe and reliable manner, amidst the COVID-19 pandemic

Midstream

- Completed Townsend 2B (200 MMcf/d) and North Pine (10,000 Bbl/d) expansions
- Continued to ramp and de-risk volumes at the RIPET export facility, despite COVID-19 headwinds
- Significantly advanced global energy export strategy through increased in ownership in Petrogas
- Materially de-risked counter-party credit exposure and alignment with industry-leading operators in NEBC

Financial Priorities

- Expect to achieve previously stated 2020 guidance ranges (\$1.275 - \$1.325 billion normalized EBITDA; \$1.20 - \$1.30 per share normalized net income)
- Expect to deliver \$900 million self-funded capital program
- Executed ~\$440 million³ of non-core asset sales
- Refinanced 2020 debt maturities at lower interest rates; forecasted to save >\$17 million in run-rate cash savings
- Continue to de-lever the capital structure, maintain investment grade credit rating, and stagger, extend and derisk AltaGas' maturity profile

Improved 2020e financial indicators⁴

~10%

Anticipated Run-rate EBITDA Growth^{1,2,4}

~17%

Anticipated Run-rate EPS Growth^{1,2,4}

2021 Financial Guidance Highlights (\$CAD unless otherwise noted)

Our corporate priorities are on delivering, de-levering, de-risking, investing and executing across all business segments.

4%

Annual Dividend Increase

\$1.45-1.55

Anticipated Normalized EPS¹

\$1.4 -1.5B

Anticipated Normalized EBITDA¹

~\$910m

Planned Capital Program

We're focused on building a diversified, low-risk, high-growth Utilities and Midstream business that is focused on delivering resilient and durable value for our stakeholders that compounds over time.



Utilities Strategy - Drive Operational Excellence



Priorities

- Maintain safe and reliable infrastructure
- Enhance overall returns via complementary businesses and cost-reduction initiatives
- Attract and retain customers through exceptional customer service
- Improve asset management capabilities

Enhance the value proposition for our customers

WGL ROE Strategy

Path to earning our allowed returns at WGL

Strategy in place with a clear line of sight to reach allowed returns during 2021

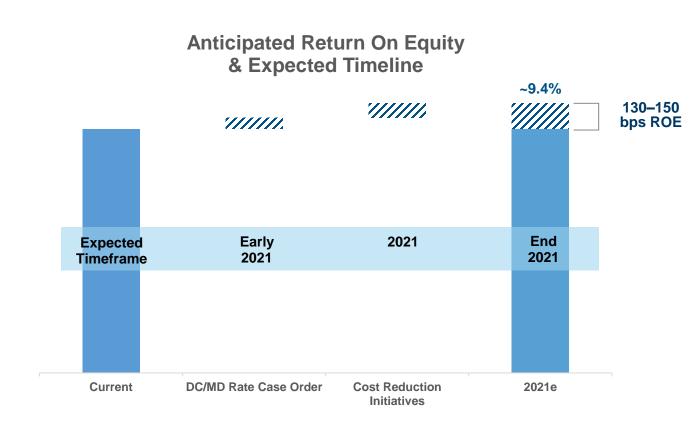
Key initiatives to achieving allowed returns:

1. Capital Discipline:

- Accelerated Replacement Programs ensure timely recovery of invested capital
- Drive returns through the execution of strategic projects
- 2. Rate Cases: update rates to reflect current plant and operating costs
 - DC rate case filed on January 13, 2020; decision expected around end of Q1 or early Q2 2021
 - MD rate case filed on August 28, 2020; decision expected around end of Q1 2021

3. Cost Management:

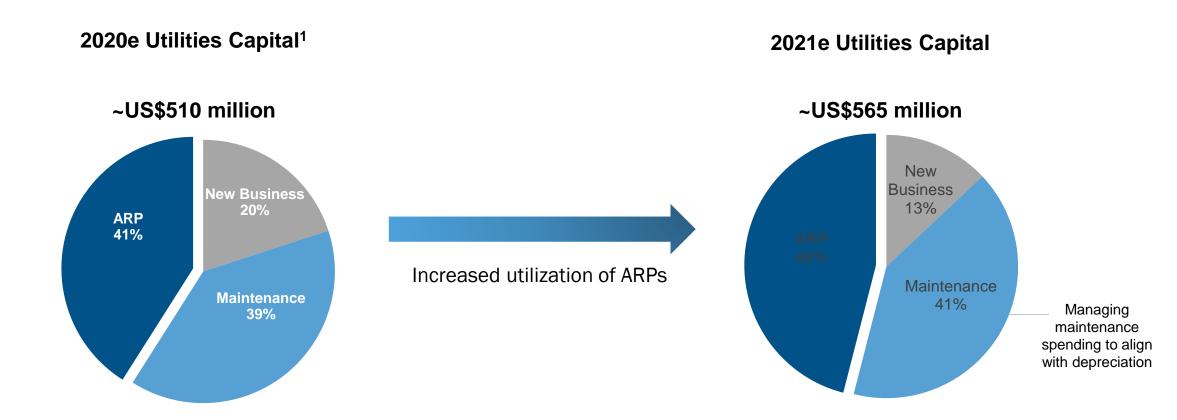
- Optimization and cost-reduction initiatives underway
- Leak remediation program launched with expected cost-savings realized through to year-end 2021



Utilities Segment Capital Spend

Disciplined approach to capital focused on strategic projects and Accelerated Replacement Programs

Designed to earn immediate returns and increase capital efficiency through approximately 20% growth in ARP spending



Summary of Recent Rate Case Filings

Focused on timely recovery of capital

	Most Recent Rate Case Filed	Revenue	ROE	Equity Thickness
SEMCO (Michigan)	Filed May 31, 2019	Received: US\$19.9MM	Received: 9.87%	Received: 54% ¹
WGL (Maryland)	Filed August 28, 2020	Requested: US\$28.4MM	Requested: 10.45%	Requested: 54.55%
CINGSA (Alaska)	Filed in 2018	Received: US(\$9)MM	Received: 10.25%	Received: 53%
WGL (Virginia)	Filed July 31, 2018	Received: US\$13.2MM	Received: 9.2%	Received: 53.5%
WGL (DC) ²	Filed January 13, 2020	Pending: US\$19.5MM	Pending: 9.25%	Pending: 52.1%

Note: Additional rate case filing information provided in the appendix

Represents SEMCO's permanent equity capital, excludes effect of deferred income tax.
 Settlement Agreement filed December 8, 2020; awaiting Commission approval.

Supportive Regulatory Environment for Utilities

Utility	2019 YE Rate Base (\$US)	Average Customers	Allowed ROE and Equity Thickness	Regulatory Update
SEMCO Michigan	\$608MM	307,000	9.87% 54% ¹	 Distribution rates approved under cost of service model. Projected test year used for rate cases with 10 month limit to issue a rate order. Rate case filed in May 2019 settled in November and approved in December. New rates effective January 1, 2020. Settlement terms include a rate increase of US\$19.9 million, a renewed Main Replacement Program (MRP) from 2021-2025, and a new Infrastructure Reliability Improvement Program (IRIP) 2020-2025.
ENSTAR Alaska	\$258MM	147,000	11.875% 51.81%	 Distribution rates approved under cost of service model using historical test year and allows for known and measurable changes. Rate Order approving rate increase issued on September 22, 2017. Final rates effective November 1, 2017.
CINGSA Alaska	\$68MM ²	ENSTAR, 3 electric utilities and 5 other customers	10.25% 53.00%	 Distribution rates approved under cost of service model using historical test year and allows for known and measurable changes. Rate case filed in 2018 based on 2017 historical test year. Rate case decision issued in August 2019. Required to file next rate case by July 1, 2021 based on 2020 test year.



 $^{{\}it 1.} \ {\it Reflects} \ {\it SEMCO} \ permanent \ capital \ excluding \ effect \ of \ deferred \ income \ tax.$

Reflects 65% ownership
 See "Forward-looking Information"

Supportive Regulatory Environment for Utilities

Utility	2019 YE Rate Base (\$US)	Average Customers	Allowed ROE and Equity Thickness	Regulatory Update	
Virginia	\$2.9B	535,000	9.20% 53.5%	 Distribution rates approved under cost of service model. Rate case filed in July 31, 2018. On December 20, 2019 the Commission granted US\$13.2 million rate increase which reflected the transfer of revenues associated with the US\$102 million of SAVE investment from the SAVE rate rider to base rates; (ii) an ROE of 9.2%; (iii) the amortization of unprotected excess deferred income tax over eight years; and (iv) the refund of US\$25.5 million TCJA liability over a 12-month period as a sur-cred 	
Maryland		496,000	9.70% 53.5%	 Distribution rates approved under cost of service model. Rate case filed on August 28, 2020 to increase base rates by \$28.4 million, including \$5.8 million currently collected through its strategic infrastructure development and enhancement, or STRIDE, rider. This results in a \$22.6 million, or 3.95%, net overall nongas revenue increase being proposed. The proposed rate requested a 10.45% ROE with 54.55% equity thickness based on a rate base valued at \$1.225 billion for a test year ended March 31, 2020. Rebuttal testimony filed December 8. Evidentiary hearing scheduled to start January 7, 2021. New rates from this application is expected to take effect around late March 2021. 	
Washington D.C.		164,000	9.25% 52.1%	 Distribution rates approved under cost of service model. Filed rate case on January 13, 2020 to increase base rates Settlement agreement filed December 8, 2020 includes an increase in base rates by US\$19.5 million, including approximately US\$9 million pertaining to a PROJECT pipes surcharge that customers are currently paying in the form of a rate rider. The settlement agreement also includes a 9.25% ROE with a 52.1% equity thickness Settlement Agreement filed December 8, 2020; awaiting Commission approval. 	



Accelerated Replacement Program

Utility	Location	Program
SEMCOENERGY GAS COMPANY	Michigan	 2019 rate case settlement provides for a renewed Mains Replacement Program for 2021-2025 with total spending ~ \$60 million and the introduction of a new Infrastructure Replacement Improvement Program for 2020-2025 with total spending ~\$55 million beginning in 2021.
Washington Gas AWGL Company	Virginia	 Authorized to invest US\$500M, including cost of removal over a five-year calendar period ending in 2022. The SAVE rider application for 2021 was filed in September 2020 seeking approval to incur approximately US\$130 million SAVE capital expenditure in 2021. Expect to incur approximately US\$132 million SAVE capital expenditure in 2020.
Washington Gas AWGL Company	Maryland	 STRIDE renewal approved in 2018 to be US\$350M over 5 years (2019-2023).
Washington Gas AWGL Company	Washington D.C.	 On December 11, 2020, the Commission approved a US\$150 million, three-year PROJECT pipes 2 plan from 2021-2023.

> US\$1B of Approved ARP Capital Projects in Place





Our Midstream Strategy is Straightforward

Maximize utilization of existing assets and pursue capital efficient high-return expansions



- Continue to build upon our export competency
- Diversify and grow our customer base to help mitigate counterparty risk
- Optimize existing rail infrastructure to gain scale and efficiencies
- Increase throughput at existing facilities while maintaining top-tier operating costs and environmental standards
- Leverage and maintain strong relationships with First Nations, regulators and all partners
- Mitigate commodity risk through effective hedging programs and risk management systems

Leverage export strategy and our integrated value chain to attract volumes

Midstream: Who We Are





Petrogas Expands and Optimizes Global Export Footprint

- Multiple interconnects with AltaGas existing footprint; Positions AltaGas with increased touch points across the energy value chain.
- Provides enhanced optionality for AltaGas' customers and producers across the basin to optimize price realizations and realize improved cash flow from production.



- Four distinct specialized trucking and liquids handling businesses (Millard, Express, Petrogas Logistics and IXL).
- Includes hauling LPGs, crude, drilling fluids and produced water.



 Access to 3,000+ car fleet; ~1,750 are pressurized for C3/C4 usage. Various optimization opportunities across broader AltaGas and Petrogas platform.

Terminals

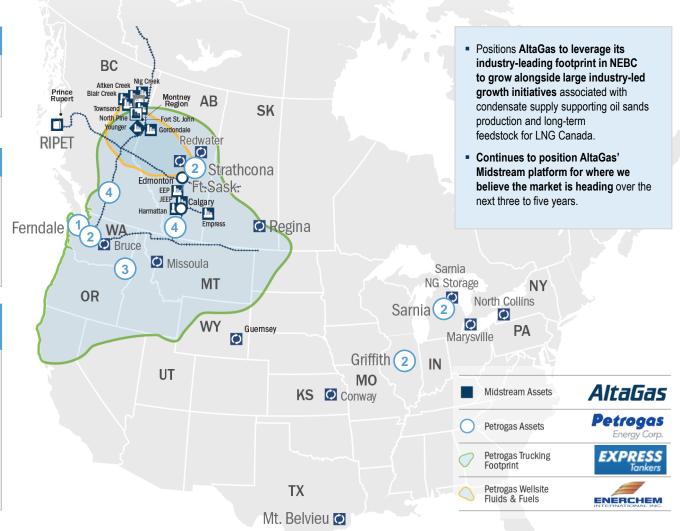
 Five rail and pipeline connected terminals, including Fort Sask Rail and Truck.

Storage

- Above and Underground storage of ~6.2 MMBbls.
- Located in Ferndale, WA, Fort Sask, AB, Sarnia, ON, Strathcona, AB, Griffith IN, plus other smaller facilities.

Ferndale LPG Export Facility

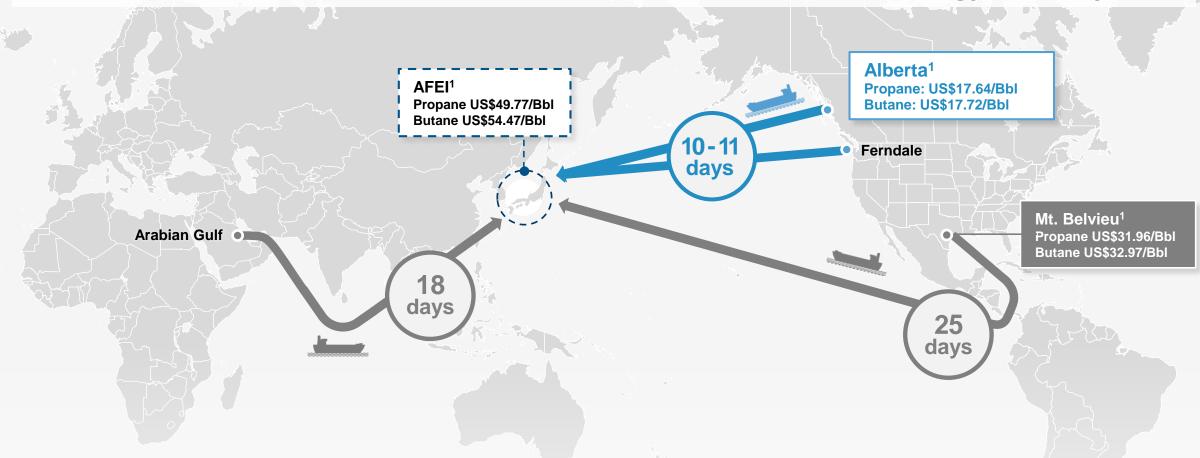
- >50 MBbls/d of combined propane and butane export capacity.
- Refrigerated LPG storage.
- Pipeline connected to BP Cherry Point & Phillips 66 Ferndale refineries.
- Products shipped through the Petrogas-owned wharf, rail, truck and pipeline.



The RIPET and Ferndale Advantages

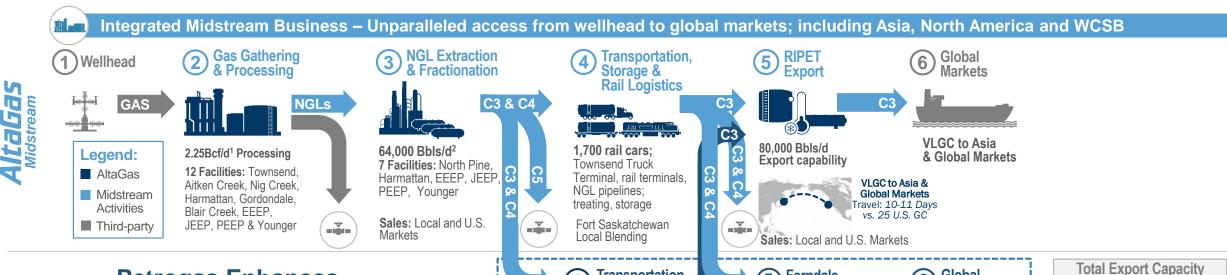
Connecting North American producers to premium LPG prices in Asia

The RIPET and Ferndale Advantages results in significant increases in producers' realized prices and tailwinds for the broader energy industry



Cash/spot propane and butane prices as of January 5, 2021.

Petrogas: A Look at How the Assets Fit Into AltaGas' Value Chain

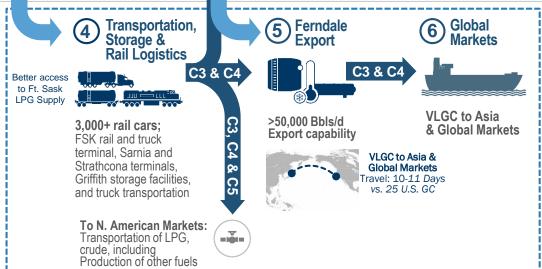


Petrogas Enhances AltaGas' Value Chain



 Multiple interconnects with AltaGas' existing platform; leaves AltaGas touching increased molecules across the value chain.

- Increased scale and multiple paths to market enhance flow assurance.
- Provides enhanced optionality for AltaGas' customers and producers across the basin to optimize price realizations.
- AltaGas estimates there to be an opportunity for ~\$30 million of annual synergies focused on optimizing marketing contracts and logistics, together with supply chain efficiencies and potential cost savings.
- Plan to take steps to achieve the bulk of these synergies in the first year and be fully realized on a run-rate basis at the end of 2021.



Based on AltaGas working interest capacity in FG&P and extraction.

trogas

RIPET +

Ferndale

(MBbls/d)

RIPET

>130

^{2.} Based on AltaGas 100% working interest facilities and ALA % capacity in non-operated facilities.

^{3.} Includes RIPET and Ferndale. See "Forward-looking Information"

The Road Ahead will be Paved with Integration and Optimization

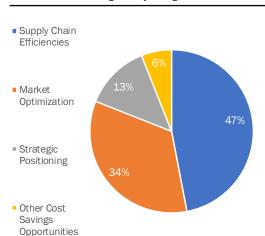
Synergies:

- Enhancing AltaGas' value chain with Petrogas' midstream infrastructure, logistics and services offerings will extend and strengthen the company's integrated platform, offering material value-added benefits for AltaGas' producer suppliers and end-use customers. This will include: 1) expanding AltaGas' logistics capabilities with a significant, complementary asset base in key regions across North America; 2) providing greater access to liquids supply to support these optimization activities; and 3) adding a large network of customer relationships across North America, along with operational expertise in each market.
- We estimate, in the short-term, there to be approximately \$30 million of annual synergies within the combined platform, including supply chain efficiencies, market optimization, strategic positioning and other cost savings opportunities. In the longer term, the addition of the Petrogas assets will position AltaGas with the opportunity to make investments to facilitate the full utilization and capacity of our combined platform to export additional LPG cargoes to Asia.

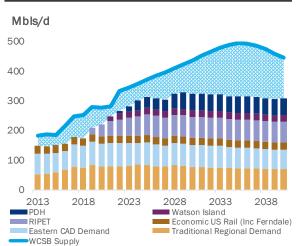
Growth:

• Petrogas has a long history for increasing LPG exports for limited capital outlays. AltaGas will continue that focus, including: 1) leveraging the shipping advantage relative to other facilities (11 days to Asia vs. 25 from the U.S. GC); 2) the continued strong growth in global LPG demand expected over the coming decade; and 3) providing a home for the excess NGL supply that will come from the Montney as LNG Canada increases volumes.

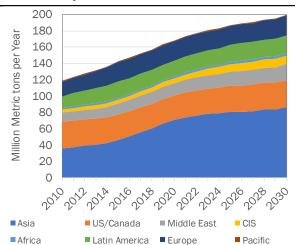
AltaGas-Petrogas Synergies



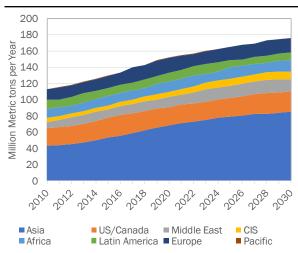




Global Propane Demand



Global Butane Demand





Source: IHS Markit, WoodMac, company reports



Building a Track Record of Delivering on our Commitments

2019: A Transformational Year

2020: Strong Execution and Focus

2021+ Long-term Vision and Strategy

- Refocused AltaGas on core Utilities and Midstream businesses, which are positioned to create durable long-term value creation.
- Executed ~\$2.2 billion of non-core asset sales and balanced funding plan to reduce debt by \$3.0 billion and maintain an investment grade credit rating.
- Achieved results at the top end of the guidance, delivering 26% Y/Y EBITDA growth. Strong results underpinned by growth in core Midstream and Utilities businesses.
- Advanced integrated Midstream and energy export strategy with the sanctioning of RIPET, connecting Western Canadian producers to premium LPG markets in Asia.
- Integrated WGL and updated Michigan and Maryland rates to reflect US\$47 million in base rate increases.

- Resilient and durable results expected to be within guidance ranges, despite COVID-19 global pandemic.
- Advanced distinct energy export strategy through increased utilization at NEBC facilities, higher RIPET export volumes and increased ownership in Petrogas.
- More timely recovery of expenses and capital at the Utilities through combination of capital discipline, rate case filings and closing the ROE gap at WGL by ~150bps through operational excellence.
- Delivering ~\$900 million self-funded capital program. Continue to de-lever the balance sheet, maintain investment grade credit rating and stagger, extend and de-risk AltaGas' capital structure and maturity profile.

- Operate a diversified low-risk, high-growth
 Utilities and Midstream businesses focused
 on delivering resilient and durable value
 for our stakeholders that compounds over time.
- Improve quality of life by safely and reliably connecting customers to affordable sources of energy for today and tomorrow.
- Consistently deliver above-average and highly visible growth; focus on trying to create consistent "Dime for a Dollar" returns for our investors.
- Operate a safety-focused, digitally-enabled utility that achieves approved returns, exceeds customers' expectations and will excel in an emerging energy ecosystem.
- Operate a world class Midstream business that connects producers to domestic and global LPG markets. Provides clean burning LPGs to Asia and reduces global emissions.
- Operate with acute capital discipline and focused on full-cycle rates of return.

See "Forward-looking Information"

Executive Summary of Strategic Plan

High-level Views:

• Despite market turmoil, we continue to believe that we have a clear plan for an opaque world. While we recalibrated some of our near-term assumptions to reflect shifts in the macro market, our forward playbook remains relatively unchanged.

Utilities:

• We continue to have strong multi-year growth potential through new rate base and closing the ROE gap at our underperforming jurisdictions. While COVID has created challenges, we remain steadfast in the need to make this happen as soon as possible.

Midstream:

• The Midstream segment is performing well, considering market conditions. Our thesis to build a leading-market position in Northeastern B.C. continues to play out. We remain focused on the long-term opportunity, meeting the needs of the top-tiered operators that we serve, and we'll leverage organic and inorganic capital deployment opportunities at appropriate times.

The Road Ahead:

 The road ahead will be paved with acute capital discipline, a heightened framework around risk-management and a strong emphasis on creating an enduring platform that is fueled by operational excellence. We will be pragmatic about reducing our leverage ratios and we will not deviate off course.

Strong Growth in Base Business Underpins 2021 Outlook

~12% expected growth in normalized EBITDA and ~20% expected increase in normalized EPS using mid-point numbers is driven by continued growth in core Utilities and Midstream businesses





2021 Normalized EBITDA¹ Drivers

2021 Normalized EBITDA¹

Growth Drivers



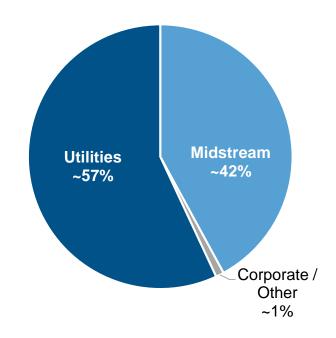
- Rate base growth through disciplined capital allocation
- Achieving higher returns on equity through operational excellence
- Cost-reduction initiatives and decreasing leak rates
- Customer growth



- Integration and optimization of Petrogas
- ▲ Higher global export volumes
- Increasing volumes at North Pine and Townsend
- Lower commodity prices, frac spreads and realized margins
- Accounting impact on previous blend and extend (signed in 2018; impact taking place in 2021)

2021 Normalized EBITDA¹ Guidance

\$1.4-\$1.5 billion



2021 Operational Review

Midstream: Leveraging our core export strategy



- Optimize and increase utilization at existing facilities
- Optimize and integrate Petrogas, significantly expanding integrated Midstream and energy export capabilities
- Leverage export first-mover advantage to attract additional volume to combined platform and continue to de-risk the business with focus on earnings durability

Utilities: Leveraging our core distribution footprint



- Increase utilization of Accelerated Replacement Programs to replace aging infrastructure and reduce our environmental footprint
- Focus on continuous improvement in customer experience and satisfaction
- Reduce incoming leak rates to lower operating costs and benefit customers

Growth in core business more than offsets lost EBITDA from asset sales, lower frac spreads and other one-time tailwinds that were seen in 2020 and are unlikely to be repeated in 2021.

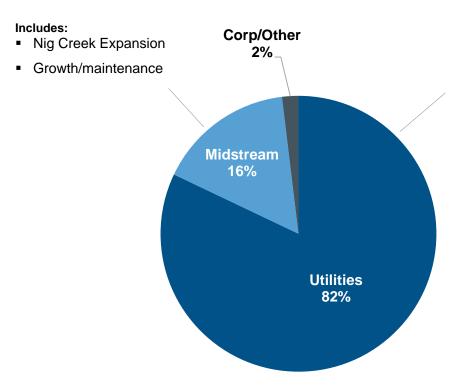
2021 Normalized EBITDA¹ Growth (\$ millions)



2021 Disciplined Capital Allocation

Strong organic growth drives robust risk-adjusted returns

~\$910 million in top-quality projects anticipated to drive earnings growth



Identified Projects:

- Accelerated Pipe Replacement (ARP) Programs in Michigan, Virginia, Maryland and Washington, D.C.
- Customer growth
- System betterment across all Utilities

Capital Allocation Criteria:

- Risk-adjusted returns exceed hurdle rates, which includes base hurdle rates, a value creation hurdle and required margin of safety to match risk parameters
- Strategic fit that has the prospect of continued **organic** growth
- Provides long-term earnings and cash flow durability
- Strong commercial underpinning and continue to leave AltaGas positioned for where the market is heading
- Reasonable cash-on-cash payback periods that does not leave the risk of stranded or long-term non-productive capital



Investor Presentation January 2021

AltaGas